CHALLENGE YOUR MIND.
CHANGE THE WORLD.
Urban crime and violence. 
National security. 
Economics of health care.

Today’s policy issues demand intelligent solutions—solutions that are fueled by a passion for the public good and backed by research and evidence.

At the University of Chicago Harris School of Public Policy, you will develop the critical thinking skills you need to ask the right questions and challenge conventional wisdom. Gain command of the relevant research tools and the computational prowess to analyze complex data. Learn to articulate your arguments. Collaborate to improve ideas. Develop an approach to problem solving that forever affects the way you see the world.

The credibility and the confidence to lead.

“At Chicago Harris, the disciplines—economics, statistics, international studies, politics—work with each other. The world’s problems are rarely limited to a specific field.”

Colm O’Muircheartaigh
Dean and Professor, Chicago Harris

Clockwise from top left:
Washington, D.C.; Javaeria Qureshi, PhD’12; visiting a Millennium Development village in Rwanda as part of the 2011 International Policy Practicum course; Sandra Del Toro, MPP’07; vice president of development and communications for Mujeres Latinas En Acción; Chicago Harris Dean Colm O’Muircheartaigh, an applied statistician and senior fellow at NORC; Chicago Harris Distinguished Senior Fellows David Axelrod, Henry M. Paulson Jr., and Richard M. Daley.
Choose a path that transforms the way you think—an approach that challenges you to dig deeper, reach further, and examine problems from multiple perspectives.

You will be immersed in a curriculum known for its rigor and intellectual honesty. You will be pushed beyond your comfort zone by your professors and your peers.

The ability to tackle any challenge and create original, innovative solutions across disciplines, governments, continents.

“My job would be daunting, if not impossible, without the strong foundation in public policy I received at Chicago Harris.”

Cristal Thomas, MPP’01
Deputy Governor, State of Illinois

Clockwise from top left: Chicago Harris coursework; Elizabeth Pearson, MPP’10, presents research on US economic development; our building; Cristal Thomas, MPP’01, deputy governor, State of Illinois; Associate Professor Ethan Bueno de Mesquita, left, teaches courses on political economy and terrorism; leads the Chicago Harris Center for Policy Entrepreneurship.
Thrive in an environment that produces ideas that matter—ideas that win Nobel Prizes.

More than 85 Nobel laureates have been associated with the University of Chicago, including seven current faculty members. Research at the University of Chicago has expanded knowledge of our universe. The structure of DNA. Revolutionary theories of education. New species of dinosaurs. The study of human capital. The science of ecology. Black holes. Proof that cancer is a genetic disease. Efficient market theory. Measuring the speed of light.

An energy and stimulation in the classroom and across campus that inspires you to take your thinking and your career to the next level.

“Because we’re right here on a relatively small campus, my students can work with high-powered experts from all over the University—health economists, epidemiologists, clinicians. They get to experience true collaboration.”

Willard Manning
Professor Emeritus, Chicago Harris, and Department of Health Studies
Core courses in economics, statistics, econometrics, organizational theory, and microeconomics

Nearly 100 different classes available every academic year

70 national research centers

11:1 student-faculty ratio

3 Distinguished Senior Fellows

RICHARD M. DALEY
Former Chicago Mayor

HENRY M. PAULSON JR.
Former US Treasury Secretary

DAVID AXELROD, AB’76
Former Senior Advisor to President Obama

Susan Mayer, PhD
Poverty

William Howell, PhD
Presidential Power

James Heckman, PhD
Early Childhood Education

Jens Ludwig, PhD
Crime and Gun Control

Ariel Kalil, PhD
Child and Family Policy

Willard Manning, PhD
Public Health

Kerwin Charles, PhD
Labor Economics

Roger Myerson, PhD
Game Theory

Ethan Bueno de Mesquita, PhD
Counterterrorism

Susan Mayer, PhD
Poverty

Jens Ludwig, PhD
Crime and Gun Control

James Heckman, PhD
Early Childhood Education

Ariel Kalil, PhD
Child and Family Policy

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Ariel Kalil, PhD
Child and Family Policy

William Howell, PhD
Presidential Power

James Heckman, PhD
Early Childhood Education

Ariel Kalil, PhD
Child and Family Policy
Learn from scholars and policy practitioners recognized for their breadth and depth of expertise.

Our faculty is known around the world for its thoughtful, evidence-based analysis of today’s most pressing issues, from municipal finance to health care access, from economic disparities to terrorism. Working on local, national, and international policy in arenas as diverse as education, labor markets, and the environment, they bring the same level of passion to the classroom as they do to their research, creating a rich learning environment that inspires excellence from every student.

Access to outstanding thinkers who will challenge you to a higher level of leadership and remain a resource throughout your career.

Chicago Harris faculty helped me think about success in a public context, what it takes to compete and increase social capital in this marketplace. They taught me how to look at problems and solve them.

Alisa Miller, MPP/MBA’99
President and CEO
Public Radio International
Join a diverse community of students from all walks of life united in a common purpose: making a difference in the world.

At Chicago Harris, students from professional careers and academia, rural villages and metropolitan centers, government and the private sector bring an exciting, ever-changing blend of cultural experiences and perspectives to the classroom. Students at Chicago Harris thrive on challenges and are committed to making the most of their time here. Conversations and collaborations continue beyond the classroom through projects, clubs, social events—or a pickup game of soccer on the Midway.

A community of colleagues who will challenge you and support you, enriching your Chicago Harris experience and the rest of your career.

“During orientation, I was thrown together with people I’d never met before. I found myself scavenging with a student who came from the economic sector in Beijing and another who’d worked on education policy in Mexico City. The perspectives of people from different backgrounds has been a great benefit.”

Ted Mullin, MPP’08
Program Analyst, Department of the Army
Explore a city that expands your borders. The city of Chicago is our laboratory, our playground, our home.

Chicago is a world-class city with remarkable museums, beautiful parks, stunning architecture, great nightlife, and world-renowned restaurants. It is also teeming with opportunity to engage in policy, politics, international business, and the arts. At Chicago Harris, we’ve launched the Urban Policy Initiative to foster new research relevant to the complex challenges facing Chicago and urban areas around the world, and to train the professionals who will lead these cities. From the University of Chicago Medicine and the Urban Education Institute to the Polsky Center for Entrepreneurship and Innovation, the University’s community engagement is vast and its impact significant.

An urban testing ground for skills you can apply around the globe.

"A huge constellation of problems afflicting cities can be found most acutely right here in Chicago. If you’re interested in addressing these problems through public policy, there’s no better place than Chicago Harris."

Jens Ludwig
McCormick Foundation Professor of Social Service Administration, Law, and Public Policy, School of Social Service Administration and Chicago Harris; Director, University of Chicago Crime Lab

Clockwise from top left: The city of Chicago is an international hub for business and politics and a microcosm for policy issues on a global scale. Kyle Gracey, SM’10, advisor for Green21 and Engineers for a Sustainable World; the Michigan Avenue Bridge in Chicago; Kathleen Ziol-Guest, PhD’05, postdoctoral associate at Cornell University and former assistant director at the Institute for Children, Poverty, and Homelessness; a Chicago mural.
Immerse yourself in an experience that will shape your future.

Classroom study is only half the equation. Chicago Harris students have opportunities to apply their coursework to real experiences and enrich their training through professional relationships, including a unique mentor program that matches eligible students with top policy practitioners from the public, private, and nonprofit sectors.

Chicago Harris senior fellows and distinguished senior fellows—including former Chicago Mayor Richard M. Daley, former US Treasury Secretary Henry M. Paulson Jr., and former Senior Presidential Advisor David Axelrod, AB’76—afford students access to leading policymakers through campus dialogues and hands-on experiences in the field. Students also participate in summer internships and in Chicago-area and international practica, both of which earn course credit.

Real-world experience that augments your coursework—and advances your career.

“My internship in international affairs at the US Treasury Department helped me understand the economic situation of the countries I work with, what the private sector can and can’t do there, and where the money might come from. It also gave me valuable experience in project management.”

Kyle Gracey, SM’10
Advisor, Green21 and Engineers for a Sustainable World
Connect to a community with a global reach.

Chicago Harris alumni are making a difference in every corner of the world; their expertise is sought by governments, nonprofits, and corporations.

The Alumni Council is a group of leaders dedicated to developing a tight-knit community of Chicago Harris students and alumni. Many alumni return to campus throughout the year to engage students through career panels, social gatherings, and talks with student groups. In addition to 2,500 Chicago Harris graduates, you join a network of more than 160,000 UChicago alumni in 145+ countries.

Students can also access international business leaders, acclaimed authors, and current and former heads of state who are Chicago Harris instructors and guest lecturers. And our Dean’s International Council is an advisory board of prestigious individuals who identify international internship opportunities for students and provide a valuable network for graduates.

A lifetime network of influential leaders around the world.
“No matter what issue I’ve worked on, my education has given me the skills to tackle it. And I’ve turned the tables many times, hiring Chicago Harris grads or interns. They always have a high level of analytic skills, and it’s always been a terrific experience.”

Deborah Stone, AM’81
Director of Environmental Control and Chief Sustainability Officer,
Cook County Department of Environmental Control
FACTS

Programs 18
Curriculum 19
Experiential Learning 20
Research 21
Career Development 22
Connect 23
Costs and Financial Aid 24
Apply 24
MASTER’S PROGRAMS

Master of Public Policy (MPP) TWO YEARS
Get rigorous education in public policy skills and issues, combining essential core courses with opportunities to explore special interests and apply your skills to real-world problems.

Master of Arts in Public Policy (AM) ONE YEAR
Offers similar training as an MPP in just one year, available to applicants who have another relevant graduate degree or have completed a year or more of graduate work with quality grades.

Master of Science in Environmental Science and Policy (SM) TWO YEARS
Chicago Harris and the Division of the Physical Sciences partner to give students the skills to develop and implement scientifically grounded environmental policies.

Master of Science in Computational Analysis and Public Policy (SM) TWO YEARS
Chicago Harris and the Department of Computer Science educate students in how to use advanced computational methods to improve public policy decisions. Coming fall 2014.

Master of Arts in Public Policy and International Relations (AM/AM) TWO YEARS
Combine public policy training with a focus on international relations.

COOPERATIVE PROGRAMS
Take courses at Chicago Harris and other institutions around the world, earning a degree from each school.

Tel Aviv University (MPP) TWO YEARS
University of Chile (MPP) TWO YEARS
Yonsei University Graduate School of International Studies (MIS/AM/MPP) TWO OR THREE YEARS

EXECUTIVE TRAINING PROGRAM
Public, nonprofit, and private organizations can offer their professionals additional training in a rigorous, tools-based program from Chicago Harris. Programs are tailored to fit your organization’s needs.

GRADUATE STUDENT-AT-LARGE PROGRAM
Participate in courses offered by Chicago Harris and other University of Chicago departments and schools without enrolling in a degree-granting program.
CORE CURRICULUM
Whatever degree you pursue, your work begins with a set of core courses that will transform the way you think. You’ll gain the tools to critically examine data, cut through biases and untested assumptions, analyze complex problems, and follow evidence wherever it leads. The core curriculum draws on a variety of disciplines and fields, including economics, statistics, political science, and organizational theory, among others. You’ll learn the methods and theories of all these disciplines and will be able to use each one as an analytical lens to dissect and analyze problems.

CORE COURSE SAMPLING
Political Economy for Public Policy
An introduction to core concepts of political economy, including collective action and commitment problems, externalities and other forms of market failure, principal-agent relationships, problems of preference aggregation, and agenda setting and voting.

Statistics for Public Policy
Fundamental to understanding and using statistical analysis is the realization that data does not emerge perfect and fully formed. An appreciation of the provenance of the data, the way it was collected, and why it was collected is necessary for effective analysis.

Political Institutions and the Policy Process
This course explores the importance of formal and informal institutions in democracies, with an emphasis on the American electoral and legislative systems.

Decisions and Organizations
Covers two main topics: managerial decision making and incentives. This course starts with a comparison of the normative framework that economists use to think about rational choice and the experimental evidence that psychologists use to argue that real-world decision makers do not satisfy those normative criteria. Applications will be drawn from education, law enforcement, and agency level rule-making.

ADDITIONAL COURSES
In addition to the core curriculum, non-core courses build a foundation in a variety of policy-related fields. Students can tailor courses to specialize in their particular area of focus.

NON-CORE COURSE SAMPLING
Poverty and Economic Development
Students focus on such topics as nutrition and health, education, labor markets, intra-household allocation of resources, and policies to alleviate poverty.

Leading through Persuasion: The Art of Communication
Great leadership begins with great communication. Our goals in this course include learning how to identify individual leadership styles and preferred communication channels; what neuroscience teaches us about how the brain sees and processes information; and how to frame a persuasive argument and use effective language, among other concepts.

Using and Analyzing Urban Data
This course introduces students to the collection and use of data sets including location information on demographics, land use, business activity, infrastructure, and crime. Students will be introduced to using geographic information systems mapping software to customize existing spatial data sets, build new data sets, and generate informative visual aids.

Introduction to Cultural Policy
Students investigate a number of contemporary issues in US cultural policy, including the role of arts education, the viability of the arts as an engine of economic and community development, and the consequences of the recent building boom.

Country Risk Analysis
The objective of this course is to provide students with hands-on experience in country risk analysis using case studies, as well as material from the IMF/World Bank, rating agencies, the financial press, government sources, and academic articles.

Environment, Agriculture, and Food: Economic and Policy Analysis
This course covers land use, natural resource management, energy balances, and environmental impacts—all important components in the evolution of agricultural systems.
**International Policy Practica**

In seminar-style courses, students study an international policy issue, take a faculty-led trip to a region or country, meet with local policy leaders, and compose a case study of the seminar topic. Open only to second-year students, the class is selected through a competitive application process.

**2012: India**
The Fight against Tuberculosis

**2010: Rwanda & Madagascar**
Political Institutions and Environmental Policy

**2008: Turkey**
Democracy in the Middle East

**2006: Brazil**
Poverty Alleviation and Income Inequality

**2011: El Salvador**
Building Human Capital for Development

**2009: Cambodia**
Maternal and Child Health

**2007: Jordan**
The US and the Future of the Middle East

**2005: India**
Economic Reform in the Developing World

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**Experiential Learning Mentor Program**

Our unique mentor program matches eligible students one-on-one with top policy practitioners from the public, private, and nonprofit sectors. Many mentoring matches evolve into lasting professional relationships.

**Summer Internships**

Internships give students the opportunity to put their skills to work in a variety of domestic and international settings. Students apply either directly to an organization for individual internships or as part of a Chicago Harris group project organized for a client agency. Students may earn a stipend.

**Chicago-area Practica**

Students participate in faculty-supervised team projects for client organizations. They may analyze and evaluate programs, develop and administer surveys, conduct needs assessments, and more. Students are selected through a competitive application process and earn course credit.

**Urban Revitalization Project: Gary, Indiana**

Working with Distinguished Senior Fellow Richard M. Daley, former mayor of Chicago, students promote urban revitalization by directly contributing to the research, design, implementation, and analysis of policies.

**International Partnerships**

Chicago Harris partners with institutions around the world to create exchange opportunities for students, executives, faculty, and researchers. These partnerships help students broaden their perspectives on policy.

**World Perspectives**

International thought leaders are drawn to the academic excellence of Chicago Harris, giving students the opportunity to learn from speakers and instructors who have a global perspective and are making a difference. Speakers have included Nobel Prize winner Muhammad Yunus; Lebanese Prime Minister Najib Mikati; HM King Abdullah II of the Hashemite Kingdom of Jordan; Antonio Saca, former president of El Salvador; and Laurent Fabius, former prime minister of France.
Our students and faculty work together in national research centers based at Chicago Harris that advance knowledge, provide information to policy professionals, and support ongoing dialogue between researchers and practitioners. The centers give students an extraordinary opportunity to work with experts and see what critical analysis can achieve.

**Center for Health Policy**
The Chicago Harris Center for Health Policy integrates health policy education and research, mobilizes resources in health policy reform throughout UChicago, and serves as a platform for collaboration with best-in-class US and international schools.

**Center for Human Potential and Public Policy**
Established by Chicago Harris namesake Irving B. Harris, the center integrates research and policy perspectives across disciplines to understand the development of human potential.

**Center for Policy Entrepreneurship**
The Center for Policy Entrepreneurship at Chicago Harris is a one-of-a-kind initiative focused on the politics of the policymaking process.

**Crime Lab**
The University of Chicago Crime Lab seeks to improve our understanding of how to reduce crime and violence by helping government agencies and nonprofit organizations rigorously evaluate new programs.

**Cultural Policy Center**
The only program of its kind in the United States, the center provides new ways of understanding arts and culture, and how they can be affected by public and private policies.

**Energy Policy Institute at Chicago (EPIC)**
In partnership with Argonne National Laboratory and the *Bulletin of the Atomic Scientists*, EPIC aims to build consensus around energy policy challenges and how to address them, creating a policy environment where alternative energy innovations and their implementations thrive.

**Pritzker Consortium on Early Childhood Development**
Recognizing the critical importance of the first five years of life, the consortium brings together the world’s leading experts to identify when and how child intervention programs can be most influential.

**Urban Policy Initiative**
UPI seeks to illuminate and address the causes and effects, both positive and negative, of urban density.

Chicago Harris also works closely with top research centers and programs throughout the University, including:

- Alfred P. Sloan Center on Parents, Children, and Work
- Center for Advancing Research and Communication in Science, Technology, Engineering, and Mathematics
- Center for Early Childhood Research
- Center for Health Administration Studies
- Center for Health and the Social Sciences
- Center for the Study of Race, Politics, and Culture
- Center for Demography and Economics of Aging
- Chapin Hall Center for Children
- Chicago Center of Excellence in Health Promotion Economics
- NORC Ogburn-Stouffer Center for the Study of Social Organizations
- Population Research Center
- Program on International Politics, Economics, and Security (PIPES)
- Program on International Security Policy (PISP)
Resources for professional development
We offer a wide range of resources to help students refine their professional skills and search for career opportunities: workshops, career counseling, career-focused events, networking opportunities, and our online jobs database.
Learn about our professional development services at harrisschool.uchicago.edu/career-development.

Career services
Chicago Harris graduates are recruited by outstanding organizations in all areas of policy practice. Our graduates have made significant contributions in every sector of the public policy community—in government, private sector, nonprofit, and NGO organizations. Below are examples of fields our graduates are leading in and the employers who hire them:

Child and family policy
- Employer sampling: Chicago Public Schools, Congressional Budget Office, Planned Parenthood of Illinois

Cultural policy
- Employer sampling: American Jewish Committee, Art Institute of Chicago, NORC at the University of Chicago

Economic policy and public finance
- Employer sampling: Congressional Budget Office, Federal Reserve Bank, McKinsey & Company

Education policy
- Employer sampling: Teach for America, US Department of Education

Energy, environmental, and science policy
- Employer sampling: Midwest Energy Efficiency Alliance, National Park Service

Global security
- Employer sampling: Brookings Institution, Central Intelligence Agency, Heartland Alliance, United Nations

Health policy
- Employer sampling: Centers for Disease Control and Prevention, US Department of Health and Human Services

International policy
- Employer sampling: International Monetary Fund, OECD, USAID, World Bank

Politics and the policymaking process
- Employer sampling: US Department of State, White House

Program evaluation and methods of policy analysis
- Employer sampling: American Institutes for Research, Chapin Hall, Congressional Research Service

Social policy and inequality
- Employer sampling: Illinois Department of Human Services, Innovation for Poverty Action, Urban Institute

Urban policy
- Employer sampling: Chicago Transit Authority, US Department of Housing and Urban Development

“...It’s easy to ask questions with a survey. It’s much harder to use the responses to gain insights and dig into unexpected issues. That kind of quick, critical thinking is a hallmark of Chicago Harris graduates. It’s why we keep hiring them.”

Jacquelyn Williams-Bridgers
Managing Director,
International Affairs and Trade,
Government Accountability Office
Expand your opportunities and your connections.
You’ll find a wide variety of extracurricular activities at UChicago. Campus-wide there are nearly 500 student organizations, both serious-minded and just plain fun. And Chicago Harris student organizations offer countless opportunities to make connections, put policy principles into practice, and develop and refine your leadership, teamwork, and project management skills. Chicago Harris students organizations include:

- Center for Early Childhood Development in Developing Countries
- Chicago Environmental Policy Association
- Chicago Policy Review
- Committee on International Affairs and Public Policy
- Community and Economic Development Organization
- Education Policy Student Association
- Graduate Consulting Club
- Harris Energy Association
- Harris Food Policy Advocacy Group
- International Security and Veterans Initiatives Group
- Latin America(n) Matters
- Leaders in Child and Family Policy
- Minorities in Public Policy Studies
- Out in Public Policy
- Public Policy in the Developing World
- Public Policy Student Association
- Women in Public Policy

**Alumni Careers**
Over the past two years, Chicago Harris graduates have reported finding careers in every sector.

- Private: 32%
- Nonprofit: 32%
- Public: 36%

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**Average graduating class**: 150

**Average age of students**: 27.5

**Alumni careers**

- 36% public
- 32% nonprofit
- 32% private

**International representation**

- 45% Eurasia
- 38% Latin America
- 8% Middle East
- 50% Asia

Latin America includes Central and South America
Costs and Financial Aid

Estimated Tuition: $41,500
Expenses*: $24,850

*approximate cost of living during the school year, course materials, etc.

Visit
We welcome you to visit our campus, meet current students and faculty, and attend classes, which are held from late September through early June.

Apply online: harrisschool.uchicago.edu/apply

About one-third of master’s students receive some form of financial aid, including scholarships and fellowships, loan assistance, and Work/Study programs. Most doctoral students are awarded full tuition plus a stipend for the first three or four years of study.

Contact Us
Office of Admissions
773.702.8401
harrisschooladmissions@uchicago.edu